

Appendix 3

Progress against 2016–17 Strategic Plan performance measures

The following table provides 2016–17 progress against the Department of State Development’s (DSD) performance measures published in the department’s 2016–17 Strategic Plan.

Performance Measure	Progress in 2016–17	Group
<i>Objective 1: Influence policy and the investment environment</i>		
Private sector capital investment leveraged through industry facilitation.	From July 2016 to June 2017, \$413.37 million of private sector capital investment was leveraged through industry facilitation.	EID
	This was achieved in a very efficient manner, with \$46.45 in leveraged private sector capital investment for every \$1 spent on service delivery.	
Staff and stakeholders consider DSD innovative and leading delivery of economic development outcomes.	The Engineering, Construction and Resources Innovation Hub within EID is currently finalising Stage One of the inaugural Business Mentoring for Innovation Program with eight successful applicants. Four applicants will be shortlisted to continue onto Stage Two of the program which will begin in July 2017. The program to date has offered valuable market information and commercialisation advice to successful applicants.	EID
	The department also instigated a pilot of the Innovation Program to drive innovation and find solutions for challenges internal to the department. The pilot program led to the procurement of a Learning and Talent Management System in development with Human Resources. This is in the implementation phase with the release of phase one initiated on 31 May 2017.	BSP
	In the 2016 Employee Opinion Survey, 78 per cent of staff agreed that their manager supports them to identify innovative ways to improve how their work is done.	

Performance Measure	Progress in 2016–17	Group
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Objective 2: Facilitate a major projects pipeline

Maintain on-time, on-budget delivery and facilitation of major projects.	<p>Of projects managed, facilitated or delivered in 2016–17, 89 per cent were on time, and 100 per cent were on budget.</p> <p>Delays occurred on the Carrara Sport and Leisure Centre due to ground conditions and industrial issues on site. The venue reached practical completion on 4 April 2017.</p> <p>Delays were also experienced at the Gold Coast Hockey Centre due to bad ground encountered underneath two pitches, wet weather and client requested variations.</p> <p>Practical completion reached on 29 May 2017.</p> <p>In addition, the Government Land for Accommodation and Support Services Program reported a delay in schedule due to a review of program scope and confirmation of government policy. The GLASS Program is now progressing.</p>	MPP
	<p>The state has met all its contractual obligations to date which has allowed commencement of works on the Queen’s Wharf project site as at 1 January 2017. This allowed Destination Brisbane Consortium (DBC) to begin demolition and construction activities as per its project program.</p>	SPU
Projects facilitated through early project definition or development stages.	<p>Streamlining of environmental impact statement assessment times continues, with a 56 per cent time reduction in Office of the Coordinator-General’s (OCG) processing time since 2012. Quality has also been enhanced through more robust project management procedures, more effective proponent liaison and strengthened, outcomes-focused conditions.</p> <p>The assessment bilateral agreement with the Australian Government has been significantly improved through close and consultative liaison. The federal approval times following the Coordinator-General’s assessment have been reduced by 50.9 per cent since December 2013 (excluding New Acland Coal Mine Stage 3).</p> <p>From 1 July 2016 through to 30 June 2017, OCG has approved 17 approved applications in state development areas (SDAs), including:</p> <ul style="list-style-type: none"> • Adani’s rail infrastructure in the Galilee Basin and Abbot Point SDAs. • SCT’s intermodal rail freight facility and warehouses in the Bromelton SDA. • Sun Metals’ renewable energy facility in the Townsville SDA. <p>OCG is providing facilitation support to a total of 19 projects to drive new industry investment, development and innovation leading to new jobs throughout Queensland.</p> <p>The 19 major projects being facilitated by the Coordinator-General include the Dugald River project, Capricorn Copper, Amrun project, Kidston Solar and Pumped Storage Hydro project, Santos Gas Field Development project and QCoal’s Byerwen Coal Mine. Of these 13 are prescribed projects. These projects have a combined capex of almost \$34 billion and over 29,000 jobs.</p>	OCG

Performance Measure	Progress in 2016-17	Group
<i>Objective 3: Strengthen the regions</i>		
Increased infrastructure investment enabled through regional grants programs.	<p>Successful projects under the Supplementary round for Remote and Indigenous Communities Fund were announced in April 2017.</p> <p>As at 30 June 2017, of the Round 1, 2 and Supplementary round projects, 14 projects are now complete with a further 71 projects underway.</p> <p>The opening of Round 3 expressions of interest stage was brought forward by six months to 30 January 2017, with a streamlined approach designed to save time from opening the round to announcement of funding outcomes.</p> <p>124 detailed applications have been assessed within the planned timeframe.</p> <p>Between 4-7 July 2017, 65 successful projects from 43 councils under Round 3 were announced.</p> <p>Funding approved under Building our Regions will generate 1,762 project construction jobs.</p>	RED

*Objective 4: Grow priority, new and emerging industries***Growth in
targeted industry
sectors.****Defence and Aerospace**

- Increased 900 jobs since June 2015 baseline (8 per cent increase to 11,500).

Mining Equipment, Technology and Services (METS)

- Increased 7,200 jobs since June 2015 baseline (38 per cent increase to 26,300).

Biomedical and Life Sciences

- Increased 2,100 jobs since June 2015 baseline (29 per cent increase to 9,400).

Advanced Manufacturing

- Increased 8,200 jobs since June 2015 baseline (23 per cent increase to 43,800).

Biofutures

Biofutures employment figures are not reported due to current small sample size.

- Biofutures Industry Development Fund – North-Queensland Bioenergy’s (NQBE) loan application for their \$640 million project was signed off by Assessment Panel in June 2017 (with Director General for approval to progress to final negotiations).
- Biofutures Acceleration Program – a grant (figure undisclosed) to Amyris, a global industrial biotech leader, to progress site investigations for a Queensland based biorefinery.
- Biofutures Commercialisation program (DSITI) – almost \$3.5 million in grants to six pilot/demonstration scale projects.

EID

Performance Measure	Progress in 2016-17	Group
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Objective 5: Support enterprise and job creation

Regional enterprise involvement in supply chain for major projects	<p>During 2016-17, the department increased the ability of local businesses to access opportunities arising from major projects and other purchasing activities through the delivery of a number of workshops throughout Queensland.</p> <p>These workshops provided participants with insights into the requirements to be competitive in tender processes and to develop capability to bid for any future government or private works.</p>	RED
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Focus Area: Empower our people

Maintain DSD's position in Employee Opinion Survey results.	<p>The employee completion rate in the Employee Opinion Survey increased by nine per cent from 75 per cent in 2015 to 84 per cent in 2016.</p> <p>Results relating to employees acknowledging, and indicating their satisfaction with actions taken in relation to identified priorities in the previous 12 months were maintained.</p> <p>The strategic priorities identified by our staff through the survey showed maintenance of strong results from 2015:</p> <ul style="list-style-type: none"> • Positive agency engagement – 2016 result of 58 per cent puts us in the third quintile across whole-of-government. • Organisational leadership – 2016 result of 57 per cent puts us in the second quintile across whole-of-government. • Innovation – 2016 result of 69 per cent puts us in the second quintile across whole of government. <p>The department has implemented an action plan to address strategic priorities which is on track for completion, including 12 on-going initiatives.</p>	BSP
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