DRAFT STATE INFRASTRUCTURE STRATEGY
Summary document

Artist's impression of the 2032 opening ceremony

Queensland is a great place to live, but our best days are still ahead of us. The *Draft State Infrastructure Strategy (SIS)* presents a clear vision of the Queensland Government's infrastructure requirements over the next two decades. It's also clear about the challenges and opportunities we'll face over that time. The strategy aims to align infrastructure investment across state government to help inform industry and other levels of government so that together we build a strong, sustainable and resilient Queensland.

FOREWORD

Thanks to the efforts of Queenslanders, we now have an unprecedented head start on the economic recovery from the COVID-19 pandemic. Infrastructure is a critical component of *Queensland's COVID-19 Economic Recovery Plan*. We will use record infrastructure investment to capitalise on our head start and turbo-charge significant job creation for Queenslanders.

Our recovery efforts have already resulted in more Australians wanting to call Queensland home, and seen our economy grow with such confidence that Queensland outstrips the nation on almost every economic indicator.

As our state's economy continues to grow and transform, so do our infrastructure needs. This draft strategy identifies these needs and sets out a framework with five focus areas to secure a strong, sustainable and resilient Queensland:

› Realising our future as a renewable energy superpower
› Connecting our regions
› Creating liveable communities
› Building a 2032 Games legacy
› Driving infrastructure performance

The Queensland Government cannot do it alone. While this strategy focuses on our priorities, it also provides clear direction for Commonwealth, local government and private sector partnerships and investment.

To ensure our infrastructure strategy captures the right building blocks for the future, I'd encourage you to provide feedback on this draft document. Together, we can ensure that Queensland's infrastructure investments maximise opportunities for our future.

The Honourable Steven Miles MP
Deputy Premier and Minister for State Development, Infrastructure, Local Government and Planning

VISION

"We will drive collaborative state infrastructure planning to boost productivity, grow our economy and create jobs throughout the state. Infrastructure planning and delivery will leverage opportunities to improve the liveability of our communities and capitalise on innovation to build a strong, sustainable, and resilient Queensland."

OUR GUIDING OBJECTIVES

Encourage jobs, growth and productivity
Invest in productive infrastructure to drive industry diversification and deliver a sustainable infrastructure pipeline.

Enhance sustainability and resilience
Reduce our environmental impact and improve infrastructure resilience and adaptation through better design and management.

Develop regions, places and precincts
Create accessible, resilient and liveable communities through place-based infrastructure planning and delivery.

Adopt smarter approaches
Improve productivity through innovative approaches to delivery, operation and maintenance, including 'digital by default'.

Queensland Government

QUEENSLAND CONTEXT

Infrastructure is the backbone of Queensland's prosperous communities. Building the right infrastructure today means a competitive and resilient Queensland for tomorrow. Our future infrastructure planning and delivery needs to consider a range of trends to ensure our economy remains globally competitive, manage the impacts of climate change, and enable the diverse communities across our state to have access to the services they need.

> - Population growth trends disrupted by COVID-19 and closure of national borders
> - Queensland's annual population growth rate was the fastest of the states and territories in 2020
> - "Work from anywhere" driving regionalisation.

> - Queensland's economic growth has generally exceeded the national average over the past two decades
> - Technology will drive new industries and business models with a changing energy mix also driving electrification and decarbonisation.

> - Queensland is Australia's most disaster-affected state, with almost 90 significant events since 2011. The frequency and scale of these events is increasing due to climate change.
> - Society is increasingly more environmentally conscious, driving new value creation including waste streams.

5 FOCUS AREAS TO TARGET ACTION

Renewable energy superpower

> - Renewable energy zones
> - $2B Queensland Renewable Energy and Hydrogen Jobs Fund
> - 50 percent renewable energy target
> - Zero Emission Vehicles

Connecting our regions

> - Increase market competition
> - Digital infrastructure is key
> - Prioritise transport infrastructure
> - Develop Regional Infrastructure Plans

Creating liveable communities

> - Harness emerging technologies (mobility as a service, virtual health care)
> - World-class education and training
> - Shared and co-located facilities, mixed-use precincts
> - $2.6 billion Building Future Schools Program
> - Almost 10,000 social and affordable homes

Building a 2032 Games legacy

> - *Brisbane 2032 Master Plan* – delivering legacy sports centres
> - Transport connectivity aligned with growth

Driving infrastructure performance

> - Investment in productive infrastructure
> - Quality infrastructure planning and delivery
> - Enhanced governance and decision making
> - Use of data, digital and innovation
> - Better use of $250 billion in existing infrastructure

Sunshine Coast Indoor Sports Centre (Source: Sunshine Coast Council)

RECOVERING FROM COVID-19

The Queensland Government's strong world-class response to the COVID-19 pandemic has ensured we are already on a path of recovery and growth.

The pandemic has had far-reaching impacts on the Queensland economy. That is why the Queensland Government delivered *Queensland's COVID-19 Economic Recovery Plan (ERP)* to drive sustained economic growth and create enduring jobs. The *State Infrastructure Strategy* is aligned with the ERP.

We're enhancing the state's productivity and effectiveness by planning and investing in the right infrastructure to position Queensland for future success.

INFRASTRUCTURE CLASSES – PRIORITIES TO IMPROVE PERFORMANCE

Cross-sectorial priorities will improve the performance of state infrastructure across all infrastructure classes.

The strategy profiles nine infrastructure classes. State-significant priorities are listed for each of these to realise opportunities and address challenges for Queensland into the future.

Cross-government priorities

- Working more effectively with the private sector
- Enhancing the governance of the capital program
- Embedding digital and data approaches
- Focus on place in infrastructure planning

Infrastructure classes

- Transport
- Energy
- Water
- Health
- Education and training
- Digital
- Justice and public safety
- Arts, culture, recreation and tourism
- Social housing

STAKEHOLDER PARTNERSHIPS TO UNLOCK OPPORTUNITIES

The strategy is built upon genuine collaboration across government, the private sector and the community. By working together we can catalyse investment to drive economic growth and enable our communities to thrive. We are developing a shared infrastructure agenda with common objectives to build the Queensland we all want to see.
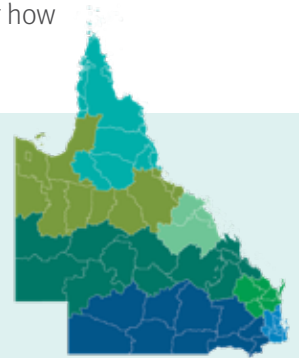
QUEENSLAND'S INFRASTRUCTURE FRAMEWORK

Guiding how we plan and invest in infrastructure over the long term

State Infrastructure Strategy

This strategy is built on the understanding that our regions are unique, but we are stronger together with this overarching framework enabling each part of the state to thrive. The strategy sets the statewide priorities and provides a framework for how government will plan and invest in infrastructure over the next 20 years.

Regional Infrastructure Plans

Queensland is a diverse state and its different regions have different priorities. Supporting the strategy, these plans will prioritise regionally significant infrastructure needs, recognising the significant role infrastructure plays in catalysing regional economic recovery, growth and liveability.

FNQ Far North Queensland
NWQ North and Western Queensland
MIW Mackay, Isaac and Whitsunday
CQ Central Queensland
WBB Wide Bay Burnett
DDSW Darling Downs and South West
SEQ South East Queensland

Queensland Government Infrastructure Pipeline

The *Queensland Government Infrastructure Pipeline (QGIP)* will deliver on statewide and regional priorities through an annually updated pipeline of planning investment and proposals. The QGIP will provide industry with visibility of the government's forward infrastructure pipeline, supporting industry confidence and enabling workforce planning.

HELP SHAPE QUEENSLAND'S FUTURE

The Queensland Government is seeking your feedback on this draft strategy.

We want to know if we've outlined the right infrastructure priorities and reforms to drive a bright future for Queensland. As a longer-term infrastructure strategy, we are looking to understand significant state priorities rather than suggestions of specific infrastructure projects.

HAVE YOUR SAY

Look out for the have your say icons throughout the document to provide feedback on any of the areas of interest to you. You can provide your input by visiting www.statedevelopment.qld.gov.au/state-infrastructure-strategy. Consultation closes on 21 October 2021.

Some questions to consider

- Will the strategy's 20-year vision and four objectives support the right infrastructure outcomes for Queensland?
- Will the strategy's focus areas help deliver on the Queensland Government's vision and objectives?
- Are there additional challenges or opportunities that should be considered?
- Are there any further cross-government priorities that need to be considered? Some examples include:
  › recognising and appropriately valuing green and blue infrastructure
  › tackling waste and the circular economy
  › infrastructure opportunities specific to remote and Aboriginal and Torres Strait Islander communities
- Are there additional priority actions that need to be considered for the infrastructure classes?
- How can the strategy and its priorities better facilitate private sector investment?

NEXT STEPS

Your feedback will be used, alongside other engagement, continued research and further analysis, to inform the final strategy planned for release in early 2022. It will be supported by the seven Regional Infrastructure Plans that are being progressively developed from late 2021 and into 2022.

Visit our website for more information
www.statedevelopment.qld.gov.au/state-infrastructure-strategy