

### Honourable Jarrod Bleijie MP, Deputy Premier Minister for State Development, Infrastructure and Planning Minister for Industrial Relations

Our ref: D24/189550

2 9 NOV 2024

Stephen Conry Chairperson

Games Independent Infrastructure and Coordination Authority Board

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ABN 65 959 415 158

RE MINISTERIAL DIRECTION TO THE GAMES INDEPENDENT INFRASTRUCTURE AND COORDINATION AUTHORITY UNDER SECTIONS 53ADA AND 55 OF THE BRISBANE OLYMPIC AND PARALYMPIC GAMES ARRANGEMENTS ACT 2021

Dear Mr Conry,

Pursuant to sections 53ADA and 55 of the *Brisbarie Olympic and Paralympic Games Arrangements Act 2021*, I, the Honourable Jarrod Bleijie MP, Deputy Premier and Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations, hereby direct the Games Independent Infrastructure and Coordination Authority (the Authority) to implement the following actions to support the successful planning and delivery of the Brisbane 2032 Olympic and Paralympic Games (the Games):

# 1. Undertake a review in accordance with the attached Terms of Reference (the 100 Day Review)

The Authority shall issue a draft report to the Queensland Government during the 100 day period, with the final report due within 100 days after the commencement of the *Brisbane Olympic and Paralympic Games Arrangements and Other Legislation Amendment Act 2024*. The final report should include actionable recommendations and critical insights for successful Games delivery.

The scope includes a review of games-related infrastructure projects pursuant to section 53ADA of the *Brisbane Olympic and Paralympic Games Arrangements Act 2021*. A reference in the Terms of Reference to venues includes sites or facilities that are or may become new, upgraded or temporary venues, and a reference to villages includes sites or facilities that are or may become villages.

To ensure comprehensive analysis, the 100 Day Review must incorporate document reviews, stakeholder consultations, public submissions and independent assessments, as appropriate. At the request of the Board of the Authority, the Authority may undertake new or additional analysis on any matter within the scope of the 100 Day Review, to the extent required to inform the review.

# 2. Temporarily suspend planning activities related to potential venues, except for the Brisbane Arena

Effective immediately and until the Queensland Government has responded to the 100-Day Review, project validation report and business case development (or similar) for all potential venue projects that require State investment decisions are to be suspended. During this period, the Authority shall also refrain from seeking new investment approvals.

The Brisbane Arena project is exempted from this suspension due to its critical program and budgetary considerations that will also assist with informing the review. The Authority may continue with activities necessary to complete the Joint Business Case and related planning for the Brisbane Arena. This exemption also allows essential planning for integrated transport infrastructure to progress concurrently to ensure alignment. However, no investment decision related to Brisbane Arena shall be sought until the Queensland Government has responded to the 100-Day Review.

# 3. Temporarily suspend delivery activities for venues identified in the Brisbane Olympic and Paralympic Games Arrangements Regulation 2024 (Regulation)

Effective immediately and until the Queensland Government has responded to the 100-Day Review, the Authority is to suspend all project and delivery activities for venues prescribed under the Regulation, with the exception of:

- a venue that the Authority has, prior to the date of this direction, entered into a binding Early Contractor Involvement or Managing Contractor contract for; or
- performing activities related to a legally binding commitment, entered into by the Authority prior to the date of this direction, to fund relocation of third parties from a venue site, within the approved budget for the commitment.

Should the Board of the Authority identify a critical path activity essential to managing cost, risk, or resourcing for a games-related infrastructure project or program, the Board may request approval from the Deputy Premier and Minister for State Development, Infrastructure and Planning, and Minister for Industrial Relations, to proceed with such an activity before the conclusion of the 100 Day Review and the Government's response.

This direction is made under the authority of the *Brisbane Olympic and Paralympic Games Arrangements Act 2021* and is effective immediately upon issuance.

If you require any further information regarding this matter, please contact my Chief of Staff, Mr Nathan Ruhle, by email at deputy.premier@ministerial.qld.gov.au or by telephone on

(07) 3719 7100.

JARROD BLEIJIE MP DEPUTY PREMIER

Minister for State Development, Infrastructure and Planning

Minister for Industrial Relations

# 100-day Review of Brisbane 2032 Olympic and Paralympic Games Infrastructure

### **Terms of Reference**

#### **Preamble**

In the lead up to the Brisbane 2032 Olympic and Paralympic Games (the Games), the Queensland Government has committed to conducting a comprehensive 100-day infrastructure review. This review will assess the intricate network of critical infrastructure projects required to support the Games, ensuring projects align with long-term planning, fiscal and future legacy objectives.

This review will focus on ensuring that Queensland is delivering the right projects in the right places with the right governance. It will prioritise key infrastructure, assess connectivity, and ensure integration across venues, transport projects and athlete's villages. This review will consider deliverability, legacy impact, value for money, and alignment with long-term growth strategies, aiming to generate lasting economic, social and environmental benefits across the State whilst enabling the successful delivery of the Games.

#### **Objectives**

The primary objectives of this 100-day review are to:

- Assess infrastructure demand alignment: Confirm that infrastructure projects are strategically chosen based on demand, ensuring they are located in the right places to meet the needs of the Games and support Queensland's long-term legacy outcomes.
- Assess connectivity and integration: Evaluate the interconnectivity of venues, transport systems, athlete's
  villages and precincts within the infrastructure network including the need to facilitate access during the Games
  and promote long-term mobility solutions.
- Evaluate affordability: Examine all proposed infrastructure investments for their economic viability and value for money. This includes ensuring investments within the venues program remain within the agreed \$7.1 billion funding envelope from the State and Australian governments, and other investments for athlete's villages and transport infrastructure meet legacy and Games needs.
- Evaluate deliverability: Assess the feasibility of completing infrastructure projects on time and within budget, considering resource availability. Olympic Host Contract and Games commitments and other risk factors. This includes reviewing infrastructure procurement, staging strategy and delivery models, including those that involve private investment, and evaluating industry capacity.
- Identify priority projects. Identify critical infrastructure investments that are essential for both Games-time needs and long-term growth for Queensland, while recommending opportunities for cost savings across the venues program.
- Maximise long-term benefits: Ensure that infrastructure investments support regional economic development
  and align with broader strategies, including tourism, and deliver lasting community benefits such as increased
  housing and improved public amenities.
- Assess Games governance: Evaluate the current governance arrangements for the Games and recommend any changes that are considered to increase the likelihood for successful delivery of the Games, including the infrastructure required, and to reduce the overall cost and risk in delivering the Games.

### Scope

The 100-day review will include the following in its scope:

- New, upgraded and temporary venues:
  - Assessment of the necessity, location, feasibility, delivery approach, overlay requirements and long-term impact of proposed venues (including all projects identified within the Intergovernmental Agreement on the Brisbane 2032 Olympic and Paralympic Games).
  - o Evaluation of their connectivity to transport systems, training venues, and villages.

#### Olympic and Paralympic villages:

- Analysis of the number, location, design, feasibility, delivery approach, overlay requirements and legacy outcomes associated with the villages.
- o Evaluation of their connectivity to transport systems and venues.

#### Transport infrastructure:

o Identify and assess critical transport projects to be constructed prior to the Games, ensuring alignment with long-term mobility and transport strategies.

#### Games Governance:

 Evaluation of the current governance arrangements for the Games, including the various games entities' roles and responsibilities.

### **Guiding Principles**

The review will adhere to the following principles:

- Maximise use of existing venues: The review will prioritise the utilisation of existing venues and infrastructure to minimize new construction, thereby enhancing cost-efficiency and promoting sustainability.
- Value within the agreed funding envelope: Venue infrastructure investments will be assessed for viability, and value for money, ensuring delivery models and opportunities for private sector investment are considered, to enable delivery within the \$7.1 billion funding envelope agreed between the State and Australian governments. Funding for transport infrastructure, precincts and villages does not form part of the \$7.1 billion funding envelope but should also be assessed in accordance with these principles.
- Leveraging investment: The review will consider opportunities to leverage transport, venue and village
  investment to provide the widest public benefit to the community, noting well designed precincts can create
  economic, cultural and environmental value, attract public and private co-investment, and increase the use of
  shared space.
- Legacy-focused: Permanent infrastructure investments must provide lasting community and economic benefits, extending beyond the Games.
- Integrated Planning: The review will conduct all infrastructure assessments within a master plan framework, considering how venues, transport, and villages interconnect to avoid isolated decision-making.
- Benefits for rural and regional Queensland: The review will seek to ensure infrastructure investments deliver benefits for rural and regional Queensland.

### Methodology

The review will follow a structured and transparent methodology, ensuring that all relevant aspects of infrastructure delivery are considered. The key elements of the methodology will include:

#### Document review:

- All planning completed to date, including existing project plans, business cases, Project Validation Reports (PVRs), cost assessments, gateway reviews and other relevant project documentation (where permissible to be shared).
- Commitments related to the Games, including those within the Olympic Host Contract and intergovernmental agreements
- o Relevant sporting federation requirements for venues, as required
- o Government transport plans
- o Current governance arrangements and establishing documents for games entities and governance bodies.

#### Stakeholder consultation:

The Review will be informed by a public submission process (open for a suitable portion of the 100 days)
 which welcomes all Queenslanders to contribute directly to the Review.

- The Review will also be informed by targeted consultation and relevant advice from stakeholders which, at the discretion of the Reviewers, may include:
  - the Australian Government
  - relevant Queensland Government agencies
  - relevant local government agencies and bodies, including Brisbane City Council, City of Gold Coast, Sunshine Coast Council, and other local governments hosting Brisbane 2032 events, Council of Mayors South East Queensland (COMSEQ) and the Local Government Association of Queensland (LGAQ)
  - relevant statutory bodies and authorities, including the Brisbane Organising Committee for the 2032
     Olympic and Paralympic Games, Stadiums Queensland and Economic Development Queensland
  - the Australian Olympic Committee and Paralympics Australia
  - key end users, including venue managers and operators
  - Gateway Reviewers and other advisors on PVRs and business cases
  - sport representative bodies, including International Federations, National Sporting Organisations and State Sporting Organisations.

Independent assessments:

o Independent evaluations will assess infrastructure feasibility, deliverability, connectivity, and long-term legacy outcomes to ensure recommendations align with the review's objectives. These assessments will be conducted within a cohesive master plan framework to consider how venues, villages, transport, and services interconnect, promoting an integrated infrastructure strategy for the Games and beyond.

#### **Assessment Framework:**

Key components of the assessment framework include:

- a demand and scope assessment of the proposed infrastructure and its connectivity to ensure alignment with both the immediate needs of the Games and the long-term legacy objectives
- a cost analysis, including infrastructure capital costs, displacement costs, operational costs incurred during the Games (e.g. staff, logistics, government services) and ongoing operational costs post-Games
- a **deliverability assessment** which considers project timelines, site selection, land acquisition, resource availability, delivery models and market capacity, policy and games commitments and risk
- a legacy impact evaluation which considers community benefits, long-term use of infrastructure, opportunity for economic growth
- a collection and analysis of stakeholder feedback.

#### **Deliverables**

The review will yield the following deliverables:

#### 1. Draft Report

Issued to the Queensland Government at least 14 days prior to delivery of the Final Report for review.
 Government will have the opportunity to send written responses including identifying matters of accuracy and fact, which will be included in full in the final report.

#### 2. Final Report

 A final, consolidated report of findings and recommendations issued to the Queensland Government 100 days from the commencement of the Review.



### Honourable Jarrod Bleijie MP, Deputy Premier Minister for State Development, Infrastructure and Planning Minister for Industrial Relations

Our Ref: D24/190906

29 NOV 2024

Mr Stephen Conry AM

1 William Street Brisbane Queensland 4000 GPO Box 611 Brisbane Queensland Australia 4001 Telephone: +61 7 3719 7100

Email: deputy.premier@ministerial.qld.gov.au Email: industrialrelations@ministerial.qld.gov.au

ABN 65 959 415 158

Dear Mr Corry

It is my pleasure to advise that Her Excellency the Governor, acting by and with the advice of the Executive Council, has appointed you as the Chairperson and a director of the Board of the Games Independent Infrastructure and Coordination Authority (the Authority) under the Brisbane Olympic and Paralympic Games Arrangements Act 2021 (the Act). Your appointment is for the period of 29 November 2024 up to and including 28 November 2028, with the terms and conditions enclosed.

Guidance on your responsibilities and obligations as a director is available in Welcome Aboard: A guide for members of Queensland Government Boards, committees and statutory authorities, published by the Department of the Premier and Cabinet. The guide can be found online at www.premiers.qld.gov.au by clicking on (1) 'Publications' at the top of the page, (2) the 'Guides' category, (3) 'Government handbooks', and (4) 'Welcome Aboard'. Further material relating to the Brisbane 2032 Olympic and Paralympic Games (the Games) and the Authority will be provided to you by the Board's Secretariat in the near future.

Should you have any questions in relation to your appointment, please contact Nick Elliott, Chief Finance Officer, Games Independent Infrastructure and Coordination Authority by email at nick.elliott@gvlda.au or on telephone Sch. 4(4)(6) - Disclosing I

I look forward to working with you, the Board and the Authority to deliver the Games and secure significant legacy outcomes and opportunities for the people of Queensland and Australia.

Yours sincerely

JARROD BLEIJIE MP DEPUTY PREMIER

Minister for State Development, Infrastructure and Planning

Minister for Industrial Relations

Encl

#### **TERMS AND CONDITIONS**

Under section 53BJ of the *Brisbane Olympic and Paralympic Games Arrangements Act 2021*, terms and conditions for eligible directors of the board of directors, including chairperson, of the Games Independent Infrastructure and Coordination Authority are as stated—

- Chairperson remuneration of \$165,000 per annum
- Directors remuneration of \$70,000 per annum
- Sub-committee chairpersons \$16,000 per annum for each appointment
- Sub-committee members \$11,000 per annum for each appointment.

In accordance with the Remuneration Procedures for Part-time Chairs and Members of Queensland Government Bodies, all necessary and reasonable expenses incurred while travelling on business and attending meetings in connection with the functions of the Board may be paid to eligible directors in accordance with the following arrangements:

- business class air travel for the Chairperson;
- economy class air travel for other directors;
- motor vehicle allowances as varied from time to time by the Governor in Council; and
- domestic travelling and relieving expenses as varied from time to time by the Governor in Council.





Our ref: GE24/72

Your ref: D24/189550

The Honourable Jarrod Bleijie MP
Deputy Premier
Minister for State Development, Infrastructure and Planning
Minister for Industrial Relations
deputy.premier@ministerial.qld.gov.au

Dear Deputy Premier

Ministerial Direction to the Games Independent Infrastructure and Coordination Authority under the Brisbane Olympic and Paralympic Games Arrangements Act 2021

Thank you for your letter dated 29 November 2024 regarding the Ministerial Direction to the Games Independent Infrastructure and Coordination Authority (GIICA) under sections 53ADA and 55 of the *Brisbane Olympic and Paralympic Games Arrangements Act 2021*.

As you know, the 100 Day Review commenced early, in line with the Terms of Reference included with your correspondence. GIICA will provide a Draft Report to the Queensland Government within the 100-day period, ensuring it is delivered 14 days before the Final Report.

The Final Report will include actionable recommendations and critical insights to ensure the successful delivery of the Games, and it will be submitted no later than 8 March 2024.

In line with the Ministerial Direction, GIICA has temporarily paused planning activities for potential venues, except for the Brisbane Arena, and has also suspended delivery activities for venues specified in the *Brisbane Olympic and Paralympic Games Arrangements Regulation 2024*.

We are enthusiastic about continuing our dialogue with you and keeping you and the Queensland Government updated as we advance this significant work.

Should you need any further information, please contact me directly.

Yours sincerely.

Stephen Conry AM

Chairman

Games Independent Infrastructure and Coordination Authority Board

19/12/2024



Our ref: GO25/32

The Honourable Jarrod Bleijie MP
Deputy Premier, Minister for State Development,
Infrastructure and Planning and Minister for Industrial Relations
deputy.premier@ministerial.qld.gov.au

Dear Deputy Premier

#### Games Independent Infrastructure and Coordination Authority - Code of Conduct

I am writing to request your approval of the Games Independent Infrastructure and Coordination Authority's (GIICA) Code of Conduct (enclosed).

As a public sector entity, GIICA is bound by the Public Sector Ethics Act (the Act) and the preparation of a Code of Conduct is a requirement under \$15 of the Act.

Whilst adoption of the Public Service Code of Conduct was considered, GIICA, as a Public Sector entity, determined that a tailored Code of Conduct that represented our unique organisational context and deliverables, was appropriate.

Reasonable steps were taken to consult about the GIICA Code of Conduct, including a two-week consultation period for staff in November 2024. All employee input was considered, responded to, and where appropriate included in the final Code of Conduct.

Together Queensland was also invited to provide feedback on 1 November 2024 but did not respond. In addition, the Code of Conduct was shared with the Department of State Development, Infrastructure and Planning in December 2024 to ensure their support of GIICA's approach.

The GIICA Board endorsed the Code of Conduct at its board meeting on 16 December 2024 and I am now seeking your approval to enable its implementation.

If your office requires any further information, they may wish to contact Mr Nick Elliott, Chief Financial Officer and Executive General Manager, Corporate, GIICA, by telephone on or by email at (5.6.44) 51-Disclosing personal inform who will be pleased to assist.

Yours sincerely.

Stephen Conry AM

Chairman

Games Independent Infrastructure and Coordination Authority Board

Dated 24/01/25

Enc

# **Code of Conduct**

Version 1.0 November 2024

The Games Independent Infrastructure and Coordination Authority (Authority) is an independent statutory body established to ensure Queensland, Australia and Oceania are ready to successfully host the Brisbane 2032 Olympic and Paralympic Games (the Games).

Our Code of Conduct outlines clear expectations and minimum requirements for behaviour, regardless of your role within the Authority, whether as an employee, contractor, board member, labour hire or consultant. By being part of the Authority community, you agree to adhere to this Code and committe:

- upholding the highest standards of conduct to build and maintain trust with all those we work with.
- working closely with our stakeholders communities, delivery partners, governments and the public sector, to maximise the opportunities and the legacy of the Games
- building cultural capability and working with Aboriginal and Torres Strait Islander peoples to support their aspirations
- advancing accessibility and empowering people with disability

The Code applies at all times when you are performing official duties, including when representing the Authority at conferences, training events, on business trips and attending work related- social events. At all times your actions, including those outside a work setting, should seek to enhance the reputation of the Authority, not damage it.

#### Supporting documents

The Authority has zero tolerance for inappropriate behaviour. Together with our values — **Lead with Kindness, Make a Difference, Be United, and Make It Happen** — the Code of Conduct forms the foundation of productive, safe, ethical and respectful workplace.

Our Code is supported by a suite of policies, procedures, and guidelines with which you are required to familiarise yourself with and follow, with the key ones listed below.

The expectations of those who represent the Authority are documented in our Code of Conduct, policies and procedures and organisational values.

Lead With Kindness Make a Difference Be United Make It Happen

The Code of Conduct is based on the Public Sector ethics values, of Integrity and impartiality, promotion of the public good, commitment to the system of government and accountability and transparency.



There are five pillars to appropriate conduct at the Authority:



Any breach of the Code may result in disciplinary action. In accepting employment with the Authority, you are agreeing to abide by the Code of Conduct.

### Health, safety and wellbeing – physical and psychosocial

#### You will:

- support others to end their day in the same or better state (physically and psychologically) as they started
- take responsibility for your own safety and the safety of others (physically and psychologically) by fostering a safe environment which is free from bullying, harassment, violence, trauma and conflict
- not undertake actions that threaten, harass, or abuse a family or household member at, or from, the workplace
- commit to contributing to the cultural safety of all people, inclusive of culture or background, in particular recognising the cultural norms of our First Nations peoples
- actively take steps to report risks and help manage issues, and not turn a blind eye to them
- contribute to the wellbeing of colleagues, including their right to disconnect and maintain a healthy work-life balance

 minimise other people's exposure to psychosocial risks, as far as possible within your level of influence. For leaders, this means you will proactively manage these risks by identifying, assessing, controlling and reviewing hazards, in consultation with your staff.

#### You will be supported by managers to:

- work in a positive environment, where you will have clear job expectations, manageable workloads, and opportunities for recognition and professional development
- effectively manage change and participate in employee consultation.

#### Key supporting documents and resources:

- Health, Safety and Wellbeing Policy
- Managing Psychosocial safety in the workplace procedure
- Managing drug and alcohol impacts in the workplace procedure
- Positive Performance Policy
- Employee Assistance Provider
- People and Culture team
- Supporting employees affected by DFV procedure
- Right to disconnect guideline

### Respect and inclusion

#### You will:

- contribute to an environment free from discrimination, sexual harassment, bullying, discrimination, victimisation or intimidation of any form
- treat everyone fairly and equitably, and will not discriminate based on gender, race, sexual orientation, religion, disability or any other characteristic prohibited by law
- ensure that your behaviours are in line with our values, are professional and respectful and do not create a hostile or uncomfortable environment for anyone
- recognise people's strengths and collaborate with others, as you understand that diversity and differences support creativity, innovation and better business outcomes.
   This includes, but is not limited to, a person's culture, work styles/preferences and neurodivergence
- commit to increasing your knowledge and understanding of First Nations people's experiences and cultures
- actively engage in training provided which supports your capability across diversity, inclusion and unconscious bias
- commit to advancing the rights and interests of people with disability and be an active partner in delivering a more inclusive future
- listen to other people's ideas with curiosity and without judgement
- follow agreed etiquette for flexible working and activity-based working
- speak up when something is not right and take decisive action when necessary.

#### Key supporting documents and resources:

- Preventing bullying, harassment and discrimination in the workplace procedure
- Human Rights Policy

- Diversity, Equity and Inclusion Policy
- Positive Performance Management Policy
- Employee Grievance Procedure
- Respectful Terminology Guide
- Activity based working guidelines

### Professionalism and reputation

#### You will:

- consider and promote the public good in all decision making
- work in partnership with Games Delivery Partners and across Queensland Government agencies
- consider the impact of our work on First Nations peoples and cultures
- achieve positive results through a strong work ethic, reliability and a focus on delivering high quality work to agreed timeframes
- maintain a high standard of professionalism in all activities, including social settings where you may be representing the Authority
- understand that your actions should enhance the Authority's reputation, not damage it
- use organisational resources, including time, equipment and materials, responsibly and for their intended purposes
- take personal responsibility to learn and grow and have open conversations with your manager about the support you need to succeed in your role
- deliver on your commitments.

#### Key supporting documents and resources:

- Media and Public Comment Policy
- Drug and Alcohol procedure
- Flexible work guidelines

- Employee social media guidelines
- Acceptable Use of Technology Policy
- Right to information publication scheme

### Integrity, impartiality and transparency

#### You will:

- · commit to the highest ethical standards
- uphold the integrity of our operations by adhering to all applicable laws, regulations and policies
- act with honesty and integrity in all professional interactions
- declare and appropriately manage conflicts (potential, perceived or actual)
   between your personal and professional life

- ensure decision-making is transparent, fair and impartial
- be accountable and transparent and able to respond accurately to requests for information
- ensure accurate and timely record keeping
- ensure the responsible management of financial activities and procurement to achieve value for money
- contribute to public discussion in an appropriate manner, ensuring you maintain confidentiality and clearly express when the views are yours personally, rather than professionally
- contribute to community engagement (as relevant for your role), ensuring you listen and respond to issues and concerns raised by individuals or communities.

#### Key supporting documents and resources:

- Fraud and Corruption Conduct Policy
- Interest Management Policy
- Gifts, Benefits and Hospitality
- Recruitment and Selection templates
- Public Interest Disclosure Policy
- Contact With Lobbyists Policy
- Record Management Policy
- Spensorskip Policy
- Financial Management Practice Manual
- Queensland Procurement Policy

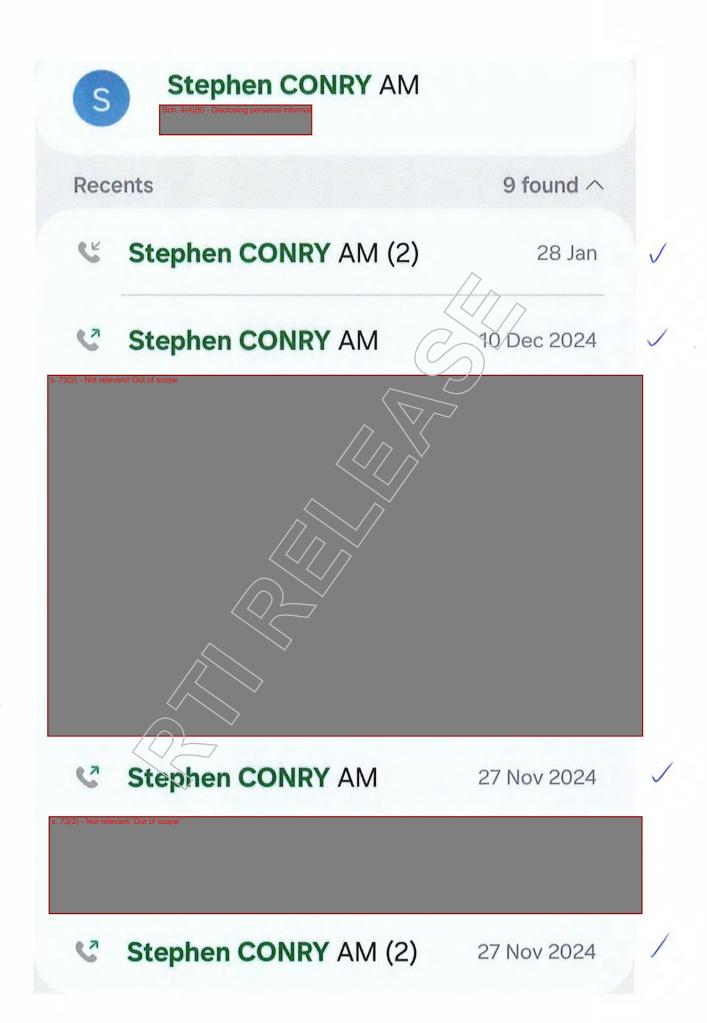
### Confidentiality and privacy

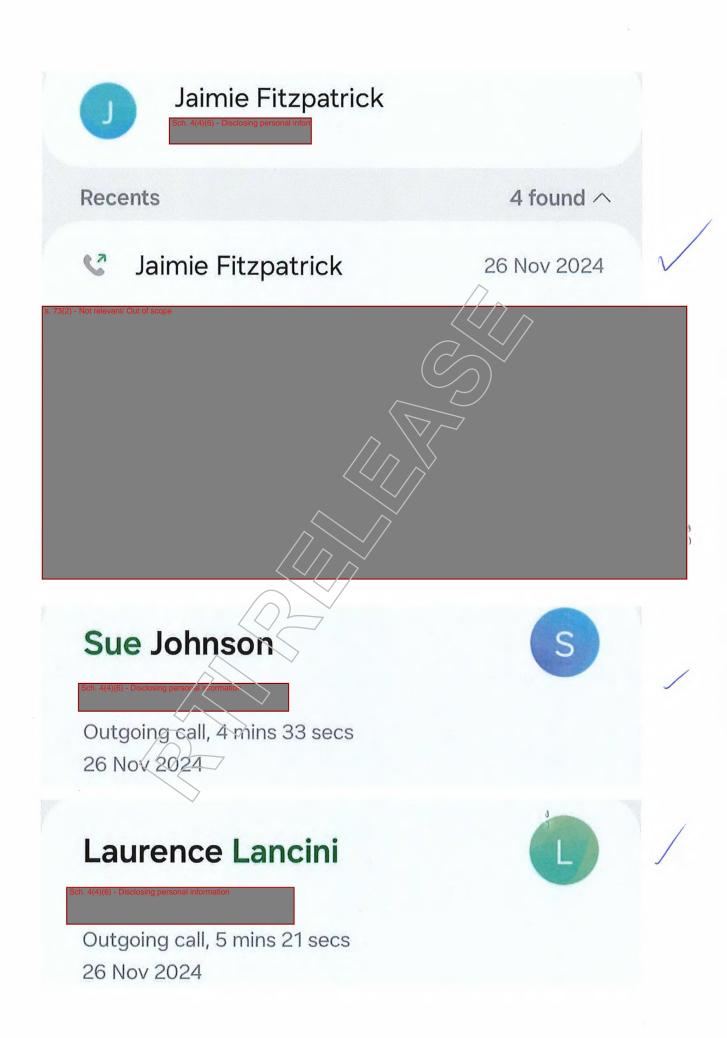
We work in an environment where we are privy to information that is not in the public arena and may be sensitive. Maintaining confidentiality and privacy is required for all, irrespective of role. You will:

- not disclose confidential information obtained through your role without appropriate authorisation
- store official information securely and limit access to those persons requiring it for legitimate purposes
- protect the privacy of individuals and ensure that personal information is kept confidential
- not use confidential or privileged information to further personal interests.

#### Key supporting documents and resources:

- Privacy Policy
- Information security Policy
- Induction and ongoing mandatory training
- Interest Management Policy





Tuesday, 26 November 2024

7:14 am

Outgoing call/Mobile/5 mins 31 secs





## 7:06 am

Outgoing call/Mobile/29 mins 11 secs



#### **Steven Conry AM**

Thursday, 21 Nov • 8:24 am Sorry missed your call Yesterday. Call if you need. Saturday, 23 Nov • 9:52 am Sue Johnson Thanks. Saturday, 23 Nov • 12:15 pm Spoke to Sue. She's very keen. Wednesday, 27 Nov • 9:57 am David Hourigan Monday, 9 Dec • 7:13 am Nothing urgent. Let me know convenient time to call. We have full day GIICA Board meeting but I can work around that. 7:13 am

#### **Tony Cochrane AM**

Wednesday, 20 Nov • 12:49 pm Texting with Tony (SMS/MMS) Hi Tony. Wondering whether you could give me a call when free. Regards Jarrod Bleijie, Deputy Premier Absolutely DP - I'll be free in about 2 hours. Best TC Excellent. Thank you. Jb Tried to call you back, apologies that meeting went way over time/ Speak soon Best TC Wednesday, 20 Nov • 6:11 pm Really appreciated our conversation Jarrod. We will make this a winner for the

new Government, as it should!

Best TC

6:11 pm

Tuesday, 26 Nov • 8:58 pm

Hi Jill. Sorry for phone tag. I'm free this evening or early tomorrow morning.

Regards Jarrod Bleijie

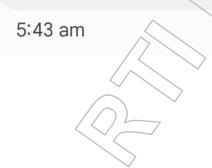
Wednesday, 27 Nov • 5:43 am

Good morning Deputy Premier

Yes, I'm so sorry about the phone tag.

I'm available now and my first meeting
this morning is at 8.15am Brisbane time.

Thank you, Jill



#### Jamie Fitzpatrick

Monday, 25 Nov • 8:28 pm On plane Send text Tuesday, 26 Nov • 7:55 am Hi Jaimie. Are you available for a call. Cheers Jarrod Yes Tuesday, 26 Nov • 11:06 am You missed a call, but the caller didn't leave a message. Ho Jaimie. Sorry just at Parliament wearing in. Will call this arvo. 'Hi' No worries. I'm in meetings back to back all day Was just calling in between Tuesday, 26 Nov • 12:45 pm Are you free for a call now. Im available until 130pm Free till 1 12:46 pm

Wednesday, 20 Nov • 12:51 pm

Texting with Laurence (SMS/MMS)

Hi Laurence. Wondering whether you could give me a call when free. Regards Jarrod Bleijie, Deputy Premier

✓ View transcript



00:07

101 MessageBank

Hi Jarrod, I just tried to call, call when you have time, Laurence

1:07 pm